**Ref No: 15** 

## Outcome-Based Budgeting 2020/21 – 2023/24 Resource Growth / Refocus Proposal



Directorate: ECONOMIC GROWTH & REGENERATION

Proposal: HERITAGE ACTION

## PROPOSAL DETAILS

The overall proposal is to invest in a range of ambitious cultural and heritage related developments, building on the district's strengths, assets and opportunities. These are designed to improve quality of life and health and well being for residents; increase economic prosperity and skills; generate additional income that will contribute to the cost effectiveness of services; lead to increased business rates and council tax income for the council. The district is recognised for the distinctiveness, quality and the potential of its arts, culture and heritage offer and there is the opportunity to seek significant external funding to contribute to some of the developments proposed.

Proposals would include areas such as

- Develop a Culture & Heritage Strategy
- Cultural Compact
- City of Culture
- Develop our existing event & exhibition spaces to national standards
- Develop an arts and museums exhibitions and events programme of regional, national and international standing
- Developing arts festivals & events
- Morecambe Winter Gardens
- Major Festivals
- Cultural promotion, communications and audience development

REVENUE REQUIREMENTS				
	2020/21	2021/22	2022/23	2023/24
GENERAL FUND	£	£	£	£
MRP	2,600	9,600	28,800	33,000
Total	2,600	9,600	28,800	33,000

CAPITAL REQUIREMENTS				
	2020/21 £	2021/22 £	2022/23 £	2023/24 £
City Council Contribution to High Streets Heritage Action Zone budget	131,800	348,000	961,900	208,400
Museums Redevelopment	0	140,000	101,000	400,000
Winter Gardens Loan	103,000	0	0	0
Winter Gardens Repayment	(13,000)	(13,000)	(13,000)	(13,000)
Total	221,800	475,000	1,049,900	595,400

APPLICATION OF RESERVES					
	RESERVE	2020/21 £	2021/22 £	2022/23 £	2023/24 £
Culture Strategy	TBC	113,695	72,390	52,390	52,390
Total		113.695	72.390	52.390	52.390

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COUNCIL PRIORITIES				
A Sustainable District	Local access to culture and heritage. Work with partners, creative producers and deliverers to reduce carbon footprint of cultural venues and activities and to encourage use of local services and supplies.			
An Inclusive and Prosperous	Generate significant economic impact, including the local night-			
Local Economy	time and visitor economy. Makes the District a good place for			
	people to live, work and for businesses to thrive. Supports skills			
	development and employment for local people. Supports local			
	businesses and suppliers, Attracts external funding			
Healthy & Happy Communities	Quality of Life and Health and Well Being. Attracts a significant			
	number of local residents of all ages and abilities, Brings people			
	together, builds and supports diverse communities Creates			
	employment and volunteering opportunities			
A Co-operative Kind and	Work with local communities, organisations and groups to meet			
Responsible Council	their needs. High and growing levels of engagement and			
	participation. Accessible venues and events. Programmes that			
	appeal to all groups.			

CROSS CUTTING THEMES	
Climate Emergency	Provide and coordinate a cultural programme that attracts a significant number of local residents who would have to travel further to access this if they were not provided locally. Work with partners to reduce carbon footprint of cultural venues and activities. We will proactively through our cultural programming educate and inform our communities about the urgent issues surrounding climate change, renewable energy and recycling, as we focus on achieving carbon neutral status by 2030.
Community Wealth Building	Supports Skills development and employment of local people Supports local businesses and suppliers Supports local arts and cultural organisations, individuals and freelance artists  Links with Council's business support, skills and wealthbuilding activities
Community Engagement	Work with local communities, organisations and groups to meet their needs and promote community engagement through participation and promotional activity.

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PERFORMANCE OUTCOMES			
Outcome	Performance Measure	Target	
A sustainable District	Organisations reducing carbon supported by council	To be confirmed	
Carbon reduction	interventions		
	Carbon reduction impact of green economic and		
	cultural initiatives		
An inclusive and	Visitor numbers to Council supported festivals, events	To be confirmed	
prosperous local	and facilities		
economy	Economic impact of Council supported festivals, events		
Visitor numbers and spend	and facilities		
More and better jobs	Visitor enquiries		
Cultural businesses/	Income generated for the council from cultural activities		
enterprises supported	Local businesses supported		
External funding brought			
into the district (supported	district wide priorities		
by the council)	Local jobs created as a result of the council's support		
Healthy and happy	Individuals benefitting from skills development as a	To be confirmed	
communities	result of council supported initiatives		
Improved skills and	Number of education, training or taking part sessions		
prospects	Health and well being benefits as a result of council		
Health and well being	supported activities		
Increased and more diverse	Workers benefitting from environmental improvements		
audiences	Satisfaction with council supported cultural services	T. l	
A cooperative kind and	Volunteers taking part in Council supported activities	To be confirmed	
responsible council	Volunteer hours		
Resident satisfaction	Businesses and community groups engaging with the		
Engaged communities, businesses and audiences	council		
businesses and addiences	Increased numbers of young people attending council supported events and facilities		
	Improved accessibility to council supported events and		
	facilities		
	Increased access to council supported events and		
	facilities for hard to reach groups		